

# Full Year Results

Audiocast presentation

CEO Marcel Kokkeel

CFO, Exec. VP Eero Sihvonen

Q1-Q4  
2014



**CITYCON**

A photograph of a modern shopping mall interior. The scene is brightly lit, likely from a large skylight or glass roof. In the foreground, three women are walking away from the camera, and a man in a light blue shirt and khaki pants is walking towards the camera. The mall has a glass facade with large windows. On the left, a store named 'LÉNS' is visible, with its name in large orange letters. Below the name, there are posters for 'Kendy' and 'SENSA'. In the background, other stores and people are visible, including a man pushing a shopping cart. The overall atmosphere is clean, bright, and modern.

# 2014: A YEAR OF ACTION WITH SOLID PERFORMANCE AND A MUCH STRONGER BALANCE SHEET

## 2014: A year of action

EUR 200 million directed share issue – CPPIB becomes a 15% shareholder

EUR 200 million rights issue – significant deleveraging

Investment-grade credit ratings upgraded to BBB & Baa2

JV with NCC regarding (re)development of Mölndals Galleria in Gothenburg

Successful placement of EUR 350 million Eurobond – decreased cost of debt

Acquisition of GIC's 40% stake in Iso Omena – full ownership of top asset

EUR 500 million revolving credit facility signed

Divestment of 11 non-core properties in Finland and one shopping centre in Lithuania

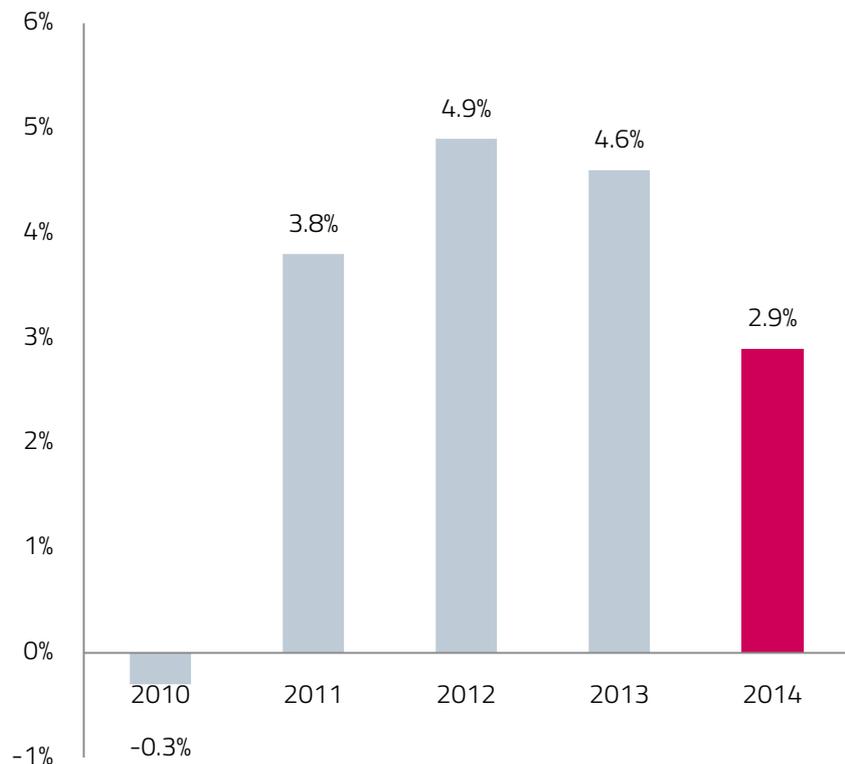
# Solid financial and operating performance

EUR million	FY2014	FY2013	Change-%
Net rental income	169.4	168.9	0.3
EPRA Operating profit	149.8	149.1	0.4
EPRA Earnings	99.7	86.7	14.9
EPRA Earnings per share (basic)	0.191	0.203	-5.9
EPRA NAV	3.01	3.13	-3.7

- Like-for-like gross rental income increase of 1.3%
- Like-for-like net rental income (NRI) increase of 2.9%
- EPRA EPS decrease of 5.9% driven by:
  - 22% increase in average number of shares
  - Strong like-for-like NRI
  - Decreased leverage

# Continued growth in like-for-like NRI in all regions

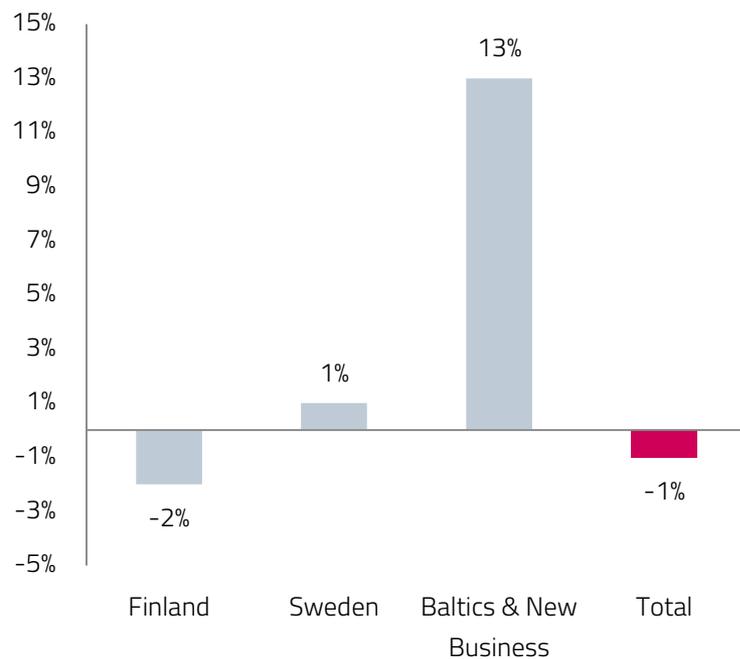
Like-for-like NRI growth



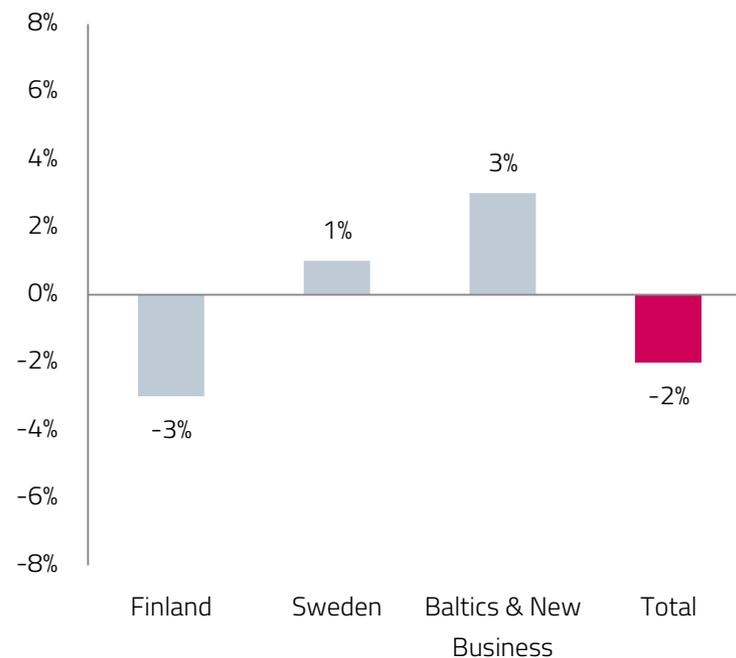
- Continued strong like-for-like NRI growth in a close to zero inflation environment
  - Shopping centres: 3.2%
  - Supermarkets & shops: 0.1%
  
- Growth in all regions
  - Finland: 2.5%
  - Sweden: 3.8%
  - Baltics & New Business: n.a. due to (re)development projects
  
- Occupancy rate 96.3%
  - Increase of 0.6 ppt driven by strong leasing in Sweden and supermarkets and shops leasing in Finland

# Sales and footfall in Finland under pressure

LFL shopping centre sales



LFL shopping centre footfall



# Retail environment continues to be challenging in Finland and positive in Sweden

- Finland
  - GDP forecast for 2015 modest
  - Consumers hold back on spending
- Sweden
  - Strong economic fundamentals drive retail spending
- Baltics
  - Steady retail outlook

Urban, grocery-anchored shopping centre strategy provides solid cash flow

Retail sales 2014



Consumer price index 2014



# Portfolio improvement in 2014

## Divestments

- 12 properties approx. EUR 30 million (Note: 26 properties approx. EUR 111 million since July 2011)

## (Re)developments

- Total investment volume approx. EUR 122 million
  - Mainly Iso Omena, IsoKristiina & Stenungs Torg

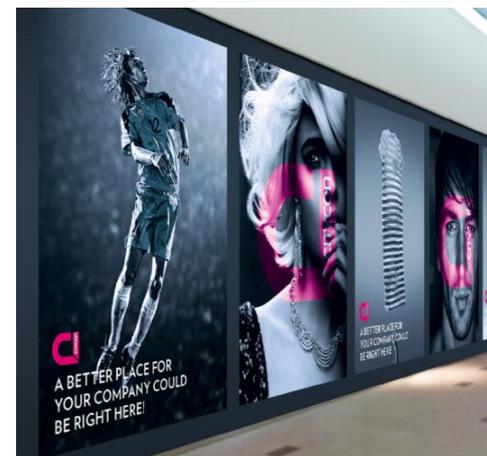
## Selective acquisitions

- GIC's 40% minority stake in Iso Omena
- Mölndals Galleria in Gothenburg approx. EUR 120 million

# One Citycon style and branding started in shopping centres

 KOSKIKESKUS

 STENUNGSTORG



# Cityconline – building community and loyalty



506 000 facebook likers  
+ 23%



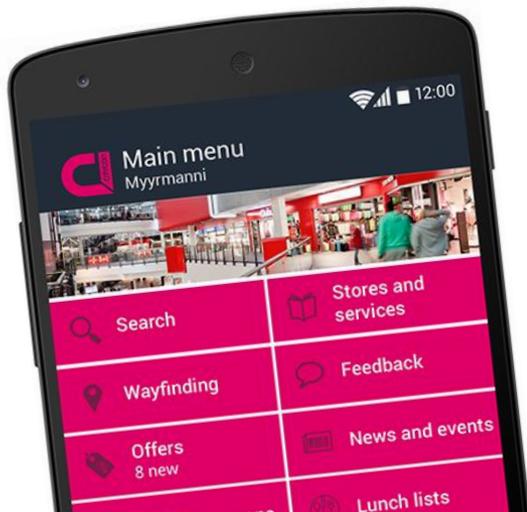
135 000 newsletter subscribers



Mobile apps in all largest centres



22 pick-up points



225  
digital  
screens  
(+73%)

# 2015-2016: Reposition and further enhance quality of portfolio

Focus on asset criteria

- Urban
- Convenience / daily needs
- Upside potential through management

Divestments

- Approx. EUR 150-250 million

Selective acquisitions

- Meeting investment criteria

(Re)developments

- Approx. EUR 300-400 million

Diversification of cash flows

- Reduce Finnish exposure
- Create a balanced Nordic and Baltic portfolio

# Further enhancement of portfolio: Developments progressing

	Area before/ after, sq.m.	Citycon's (expected) investment need, EUR m	Actual investments by 31.12.2014, EUR m	Expected yield on completion when stabilised, %	Pre-leasing rate, %	Completion target	
Iso Omena	63,300 99,000	182.0	36.6	6.5-7.0	35%	Q4/2016	Extension & (re)develop ment
Iso Kristiina	22,400 34,000	56.0	40.3	7.3	80%	Q4/2015	Extension & (re)develop ment
Stenungs Torg	36,400 41,400	18.0	9.7	7.5	Phase 1 100%	Phase 2 Q1/2016	Phase 1 completed
Kista Galleria	94,600 95,100	6.0	5.2	-	100%	Food court Q4/2015	North entrance completed

# Stenungs Torg - phase 1 completed



- Phase 1 completed in Oct 2014
  - New main entrance
  - H&M & Nordic Wellness new anchor tenants
- Phase 2 further extension and upgrade

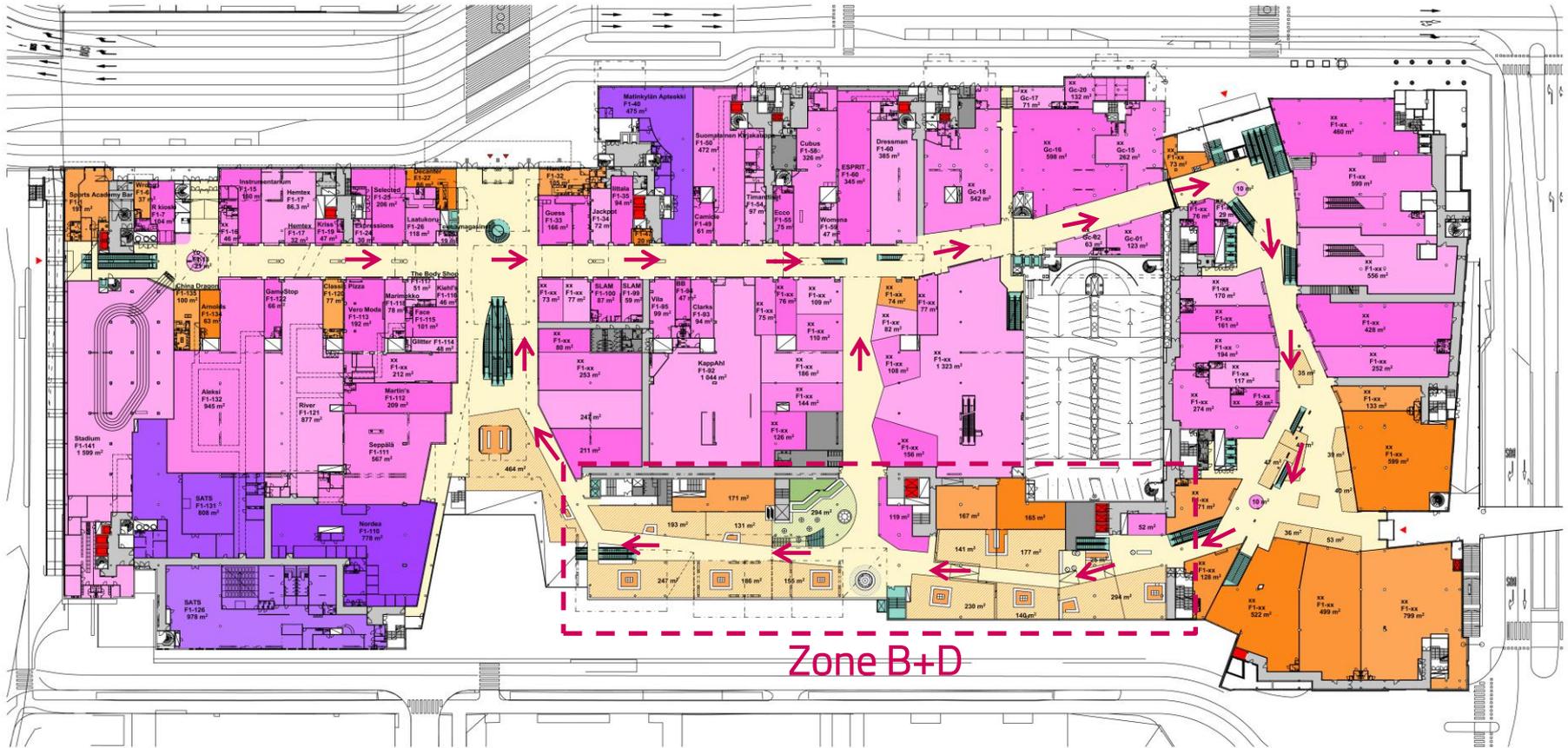
# Iso Omena - top shopping centre in the Helsinki region



- New concept with improved circulation
  - Total extension approx. 35,000 sq.m. (of which retail 29,000 sq.m.)
- Grand opening Q4/2016
- Full integration with new metro
  - 35,000 passengers/day

# Iso Omena - top shopping centre in the Helsinki region

Ground floor



Zone B+D



- Culture / Leisure
- Fashion / Retail
- Food / Beverage / Retail
- Public elevators and stairs
- Office
- Service / Health
- Hypermarket / Grocery / Alko
- Service elevators

# IsoKristiina – prime shopping and entertainment location



- Opening of phase 1 in May 2015
- Grand opening Oct 2015
- Theater, healthcare, gym, and cinema integrated
- Strong anchor profile e.g. Sokos / Marks & Spencer, Kesko, Claes Ohlson

# Kista Galleria – continue (re)development and extension in a three step program

## Full action since January 2013

- 1) Upgrade tenant mix/enhance customer flow
  - Digital library
  - New northern entrance
- 2) Food court upgrade
- 3) Extension 10,000m<sup>2</sup> (Kista Gateway) ~2017/2018



2015

~2017/2018

⇒ Total investment so far EUR 25 million (incl. new Citycon Sweden HQ)

## Strong performance

- Fair value Dec 2014: EUR 568 million  
+16% in SEK since Jan 2013
- NRI 2014: EUR 30.3 million  
+ 6% in SEK since 2012 with CPI in Sweden -0.2%



# Development pipeline

3 projects committed and one planned ≥ 2015

	Estimated project area/additional sq.m.	Citycon's expected investment need, EUR m	Target for project initiation/completion	
C Mölndals Galleria	25,000	120	2015/2018	Building of a new shopping centre replacing the old retail property. Joint venture agreement for the (re)development signed with NCC PD. Zoning process and pre-leasing ongoing.
C Porin Asema-aukio	23,000	40	2015/2017	Construction of a new campus for Satakunta University of Applied Sciences in Porin Asemaukio. The project will secure a strong, long-term tenant for the non-core property and solve the considerable vacancy.
C Tumba Centrum	11,000	53	2015/2017	Extension project combined with a new bus terminal. Zoning has been approved, pre-leasing ongoing.
P Lippulaiva	36,000/ 23,000	50-70	2015/2017	Extension possibility of the shopping centre. Zoning process ongoing due to the plans to extend the western metro line and build a new bus terminal next to Lippulaiva. Plans include a new library, cultural services and hypermarket.

# MöIndals Galleria – urban city gallery focusing on daily necessities

Q1-Q4  
2014

- 50% JV with NCC PD
- Acquisition of NCC's share at completion
- Construction start in 2015 after finalised zoning and pre-leasing
- Main tenants about to sign
- Grand opening early 2018



# Forward purchase of Straedet in Køge

- Announced 28 Jan 2015
- Forward purchase from TK Development at fixed 6.25% yield
- Modern high-street like open-air shopping centre in the Copenhagen area
- Completion and acquisition Q2/2017



# (Re)developments and refurbishments put pressure on 2015 and starts contributing in 2016

## IsoKristiina (re)development

- Grand opening Oct 2015

## Iso Omena (re)development

- Connection to extension incl. partial demolition of parking building
  - 7% of GLA offline since Feb 2015

## Lippulaiva refurbishment

- Restructuring of Anttila premises
  - 23% of GLA offline since Feb 2015

## Myyrmanni refurbishment

- Phase 1: Restructuring of Anttila premises
  - 17% of GLA offline since Feb 2015
- Phase 2: Upgrade of food court in 2016

# Going forward

2015 EPRA EPS guidance  
17.5-19.5

(Re)developments and selected  
acquisitions support further  
earnings growth 2016/2017

Maintain strong capital base  
Target LTV: 40-45%



# FINANCIAL REVIEW



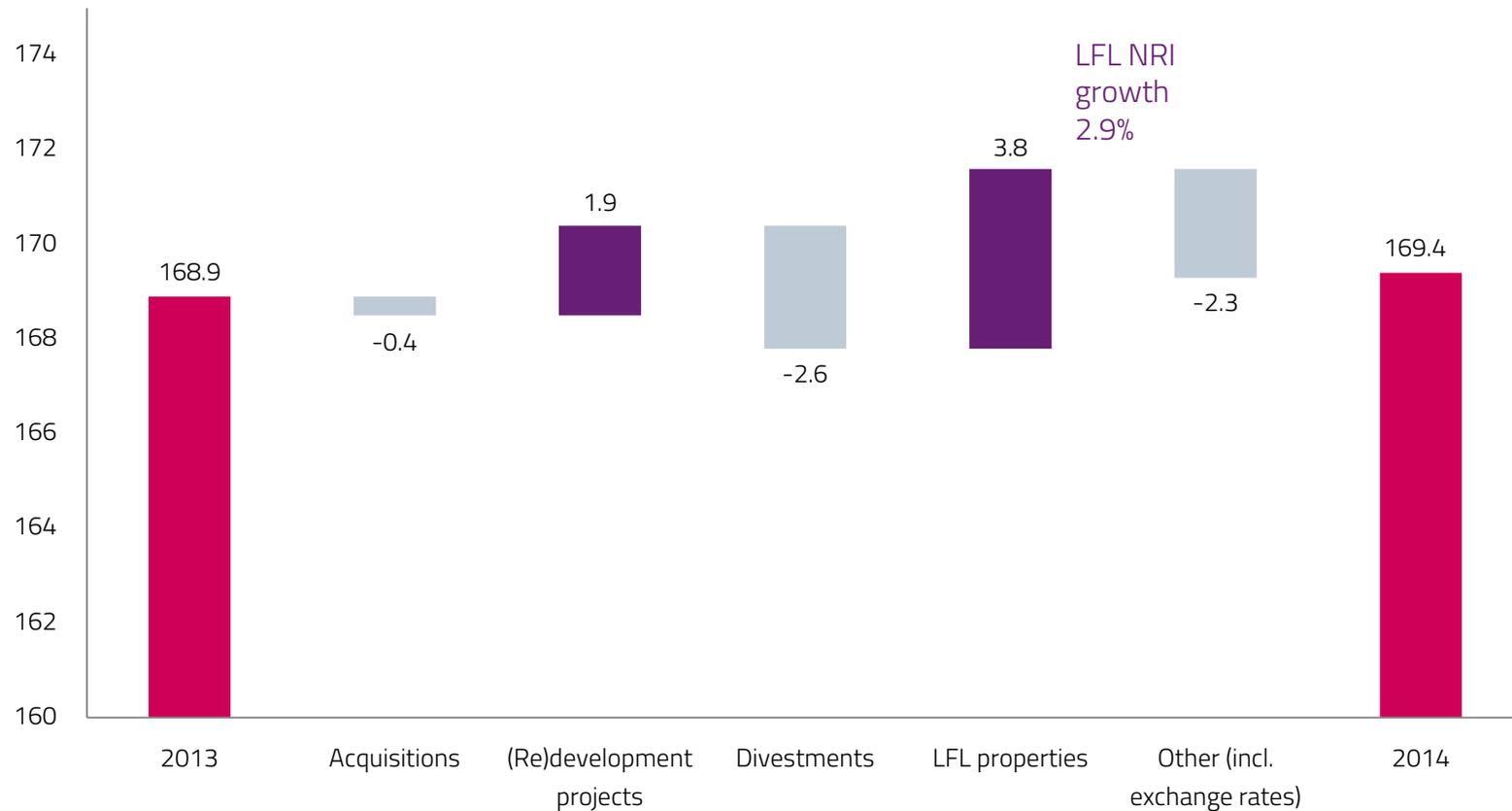
# Financial results

EUR million	FY2014	FY2013	Change-%	FY2014 incl. Kista
Net rental income, total	169.4	168.9	0.3	199.6
NRI, Finland	103.0	103.5	-0.5	103.0
NRI, Sweden	38.9	39.7	-2.1	69.2
NRI, Baltics & New Business	27.5	25.6	7.3	27.5
EPRA Operating profit	149.8	149.1	0.4	177.7
EPRA Earnings	99.7	86.7	14.9	99.7
EPRA EPS (basic)	0.191	0.203	-5.9	0.191

- Substantial earnings growth driven mainly by lower financing expenses
- Higher share count due to equity raises
- Kista Galleria contributed to the IFRS based profit for the period by approx. EUR 22.6 million in FY2014

# NRI development

EUR million



Positive like-for-like NRI performance in all countries

## Stable leasing indicators

	Q4/2014	Q4/2013	Q3/2014
Occupancy rate (economic), %	96.3	95.7	95.7
LFL occupancy rate (economic), %	95.8	95.0	95.2
Occupancy cost ratio, % (LFL shopping centres)	8.6	8.7	8.7
Average rent, EUR/sq.m./mth	21.6	21.5	21.7

- Occupancy increase of 0.6 ppt driven by strong leasing in Sweden and supermarkets and shops leasing in Finland
- Average rent development stable, though under pressure in Finland
- Continued modest occupancy cost ratio

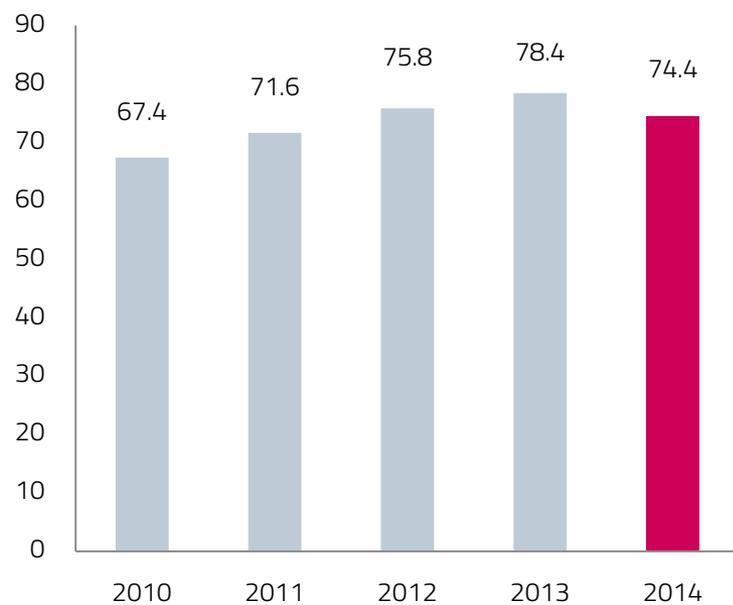
# Stable leasing indicators

	Q4/2014	Q4/2013	FY2014	FY2013
Average rent, EUR/sq.m.	21.6	21.5	21.6	21.5
# of leases started	184	163	595	611
Total area of leases started, sq.m.	34,168	52,697	122,568	150,013
Average rent of leases started, EUR/sq.m.	22.1	17.5	19.9	18.8
# of leases ended	222	458	724	1,117
Total area of leases ended, sq.m.	47,826	66,260	144,880	186,567
Average rent of leases ended, EUR/sq.m.	20.1	18.3	21.0	18.6

# Decreasing opex and stable admin expenses

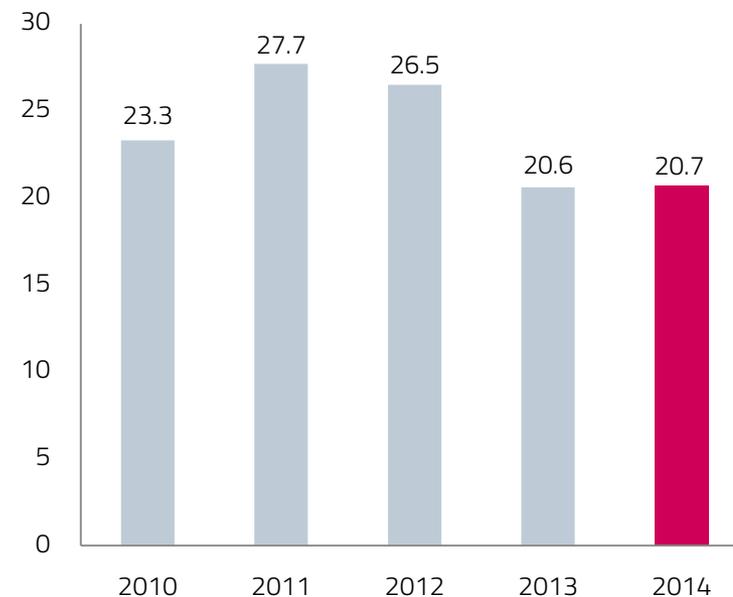
## Property operating expenses

EUR million



## Administrative expenses

EUR million



# Income statement

EUR million	Q4/2014	Q4/2013	FY2014	FY2013	Change- %
<b>Turnover</b>	60.8	62.0	245.3	248.6	-1.3
Property operating expenses	19.1	19.6	74.4	78.4	-5.1
Other expenses from leasing operations	0.4	0.4	1.6	1.3	17.4
<b>Net rental income</b>	41.3	41.9	169.4	168.9	0.3
Administrative expenses	6.3	5.5	20.7	20.6	0.3
Other operating income and expenses	-0.1	0.1	1.0	0.9	18.1
Net fair value gains/losses on investment property	2.2	4.7	15.7	26.1	-40.0
Net gains/losses on sale of investment property	0.0	0.8	-0.3	0.8	-
<b>Operating profit</b>	37.1	42.0	165.0	176.0	-6.2
Net financial income and expenses	-11.8	-15.1	-77.5	-90.1	-13.9
Share of profit/loss of joint ventures	5.3	0.2	14.9	1.7	-
<b>Profit/loss before taxes</b>	30.6	27.2	102.4	87.6	16.9
<b>Profit/loss for the period</b>	22.8	47.0	89.7	102.0	-12.1

# Positive valuation driven by Sweden and Baltics

Q1-Q4  
2014

	Valuation change EUR million	Net yield requirement, %	
	FY2014	31 Dec 2014	31 Dec 2013
Total	15.7	6.1	6.3
Finland	-15.8	6.1	6.2
Sweden	13.3	5.7	5.9
Baltics and New Business	18.1	7.2	7.3

# Balance sheet

EUR million	31 Dec 2014	31 Dec 2013
Investment properties	2,769.1	2,733.5
Total non-current assets	2,965.2	2,896.2
Total current assets	64.8	74.5
<b>Total assets</b>	<b>3,037.2</b>	<b>2,973.0</b>
Total shareholder's equity	1,652.5	1,278.8
Total liabilities	1,384.8	1,694.2
<b>Total liabilities and shareholders' equity</b>	<b>3,037.2</b>	<b>2,973.0</b>

	31 Dec 2014	31 Dec 2013
EPRA NAV per share, EUR	3.01	3.13
EPRA NNNNAV per share, EUR	2.63	2.78
Net yield requirement, %	6.1	6.3

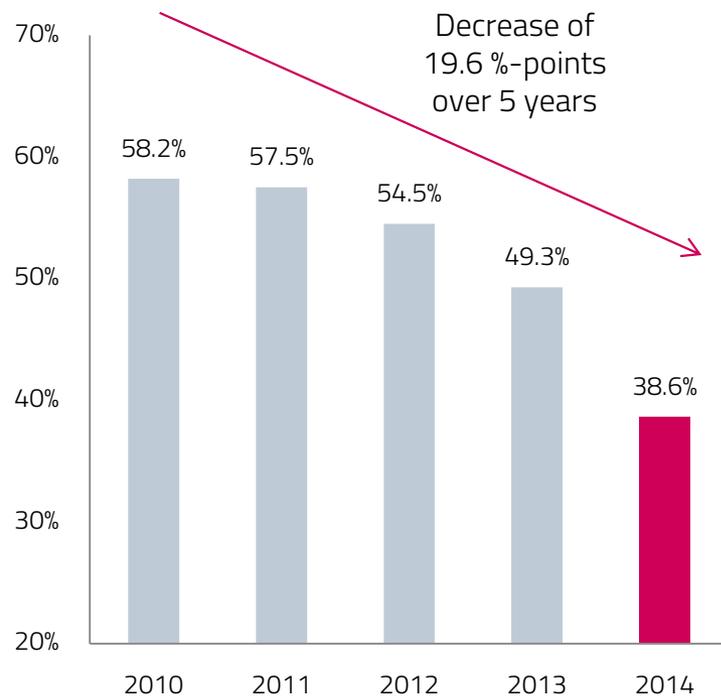
- Stronger balance sheet following equity raises and refinancing

# FINANCING OVERVIEW

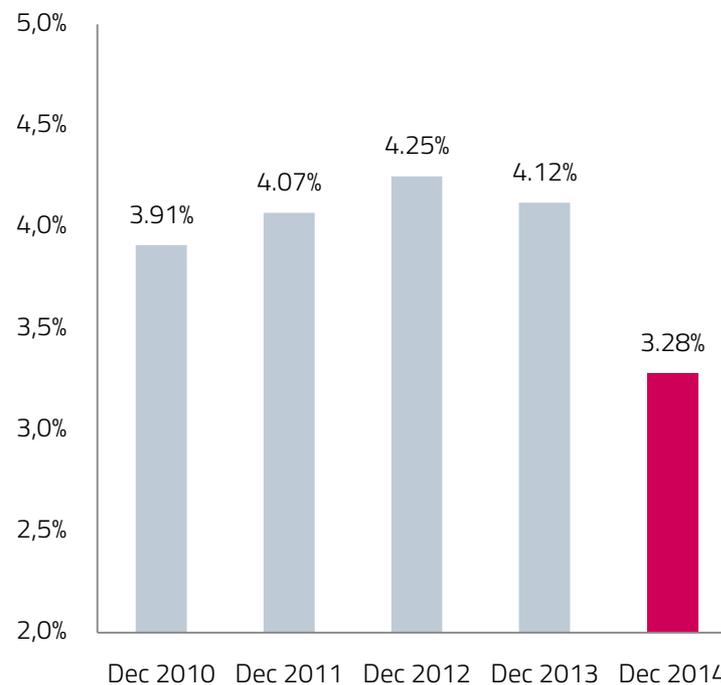


# Stronger balance sheet

Loan to Value



Weighted average interest rate



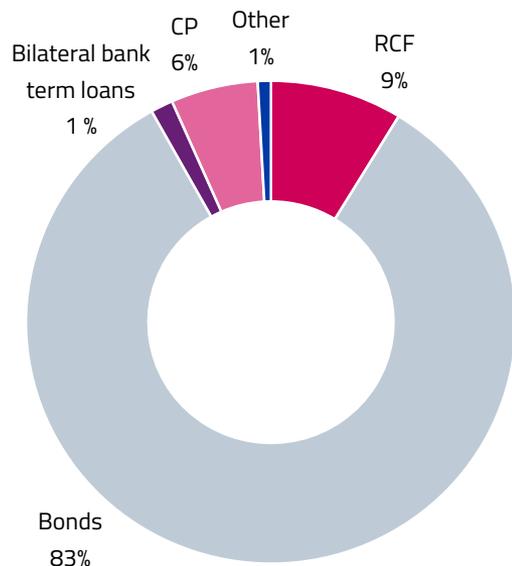
# Financing key figures

	Q4/2014	Q4/2013	Q3/2014
Interest bearing debt, fair value, EUR million	1,188.4	1,471.3	1,200.9
Available liquidity, EUR million	449.8	435.4	514.2
Average loan maturity, years	5.9	4.1	3.8
Hedging ratio, %	88.0	83.4	87.4
Weighted average interest rate, % <sup>1)</sup>	3.28	4.12	4.03
Loan to Value (LTV), %	38.6	49.3	36.7
Financial covenant: Equity ratio (>32.5%)	54.8	45.2	54.4
Financial covenant: ICR (>1.8)	3.1	2.4	2.8

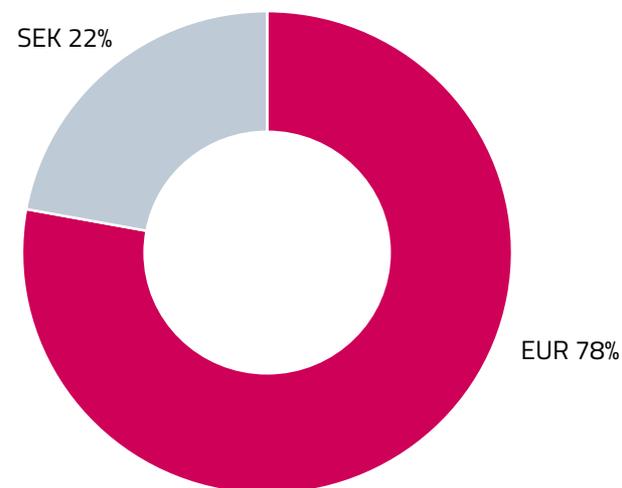
- Average interest rate decreased and average loan maturity increased following the issue of the EUR 350 million 10-year Eurobond at 2.5%, debt prepayments and the closing of interest rate swaps during Q4/2014
- The ICR and equity ratio improved further
- Available liquidity at comfortable levels

# Debt type and currency split

Breakdown by debt type <sup>1)</sup>



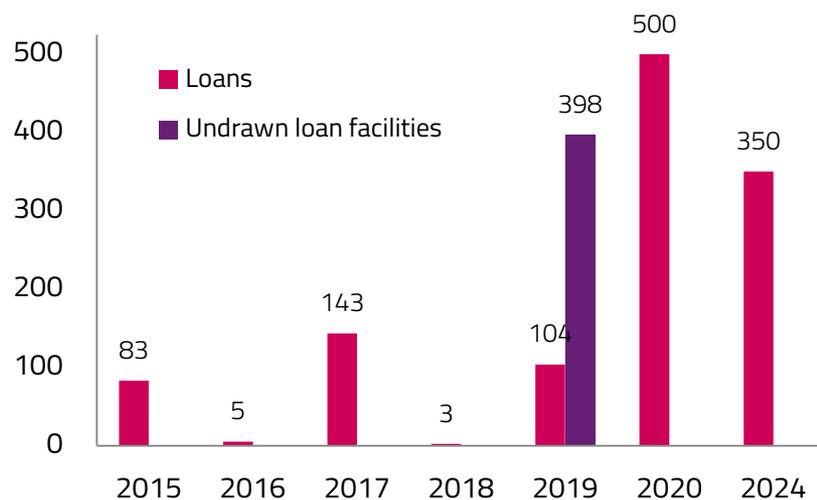
Breakdown by currency <sup>1)</sup>



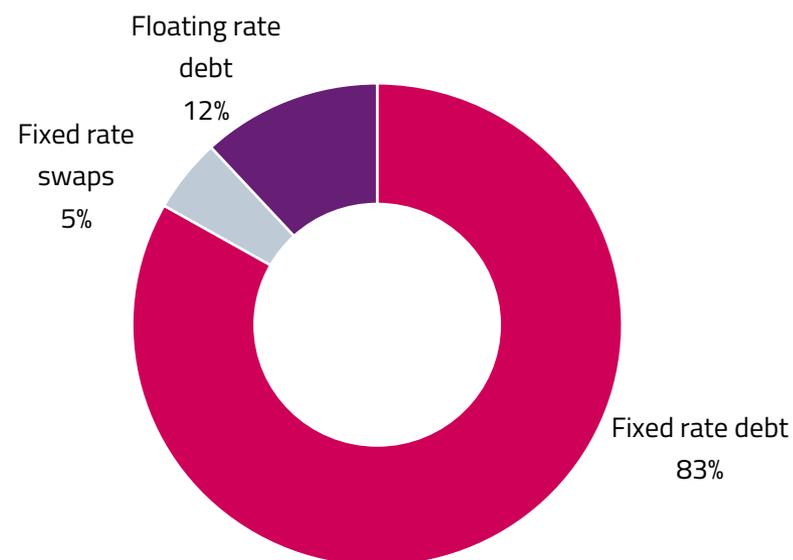
- Share of bond debt has increased following the EUR 350 million bond issue
- Currency breakdown shifted more towards EUR after bond issue. Part has been converted to SEK debt using cross-currency swaps

# Debt maturities and interest risk hedging

Maturity profile of debt <sup>1)</sup>



Debt by fixing type



- Average loan maturity increased substantially to 5.9 years as a result of the issue of the 10-year bond maturing in 2024
- Majority of loan maturities in 2015 are commercial papers that can be rolled over at maturity

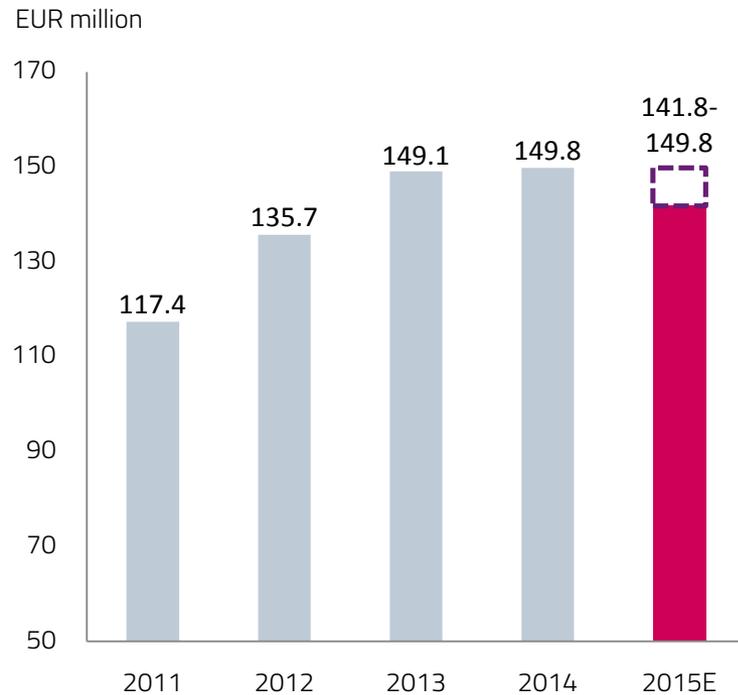
# Financial expenses breakdown

EUR million	Q4/2014	Q4/2013	FY 2014	FY 2013	
Interest expenses	-10.1	-15.3	-51.0	-64.3	(A)
Foreign exchange gains (+) / losses (-)	0.2	0.0	0.1	0.0	
Other expenses	-3.8	-1.4	-33.8	-32.2	(B)
<b>Total expenses</b>	<b>-13.7</b>	<b>-16.7</b>	<b>-84.7</b>	<b>-96.5</b>	
Interest income	1.9	1.5	7.2	6.5	(C)
<b>Net financial expenses</b>	<b>-11.8</b>	<b>-15.1</b>	<b>-77.5</b>	<b>-90.1</b>	

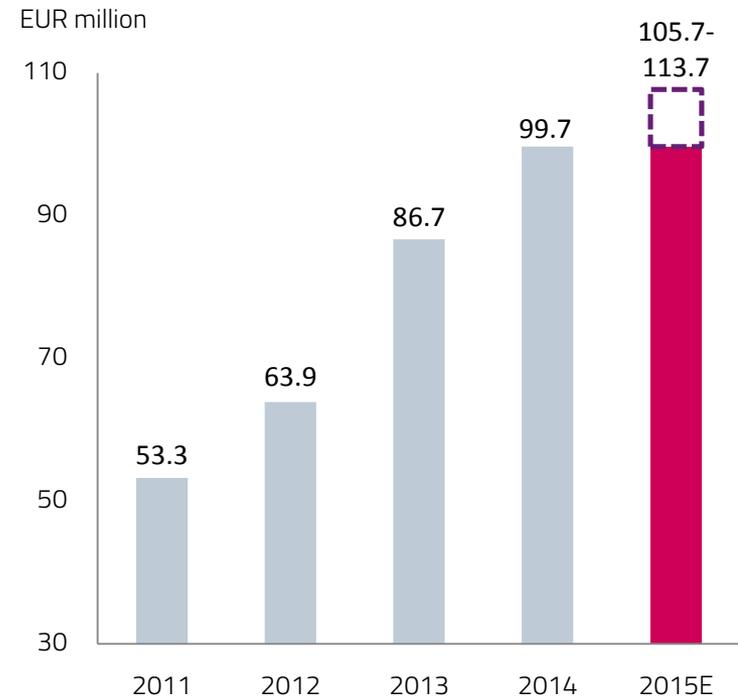
- A. Interest expense decrease related mainly to lower average debt level and in Q4 also a lower average interest rate level
- B. Other financial expenses include fair value losses on the interest rate swaps closed in relation to debt prepayments in Q2-Q4. Similar one-off expenses were incurred also in 2013
- C. Interest income is mainly received from the shareholder loan given to Kista Galleria

# Outlook 2015

EPRA Operating profit

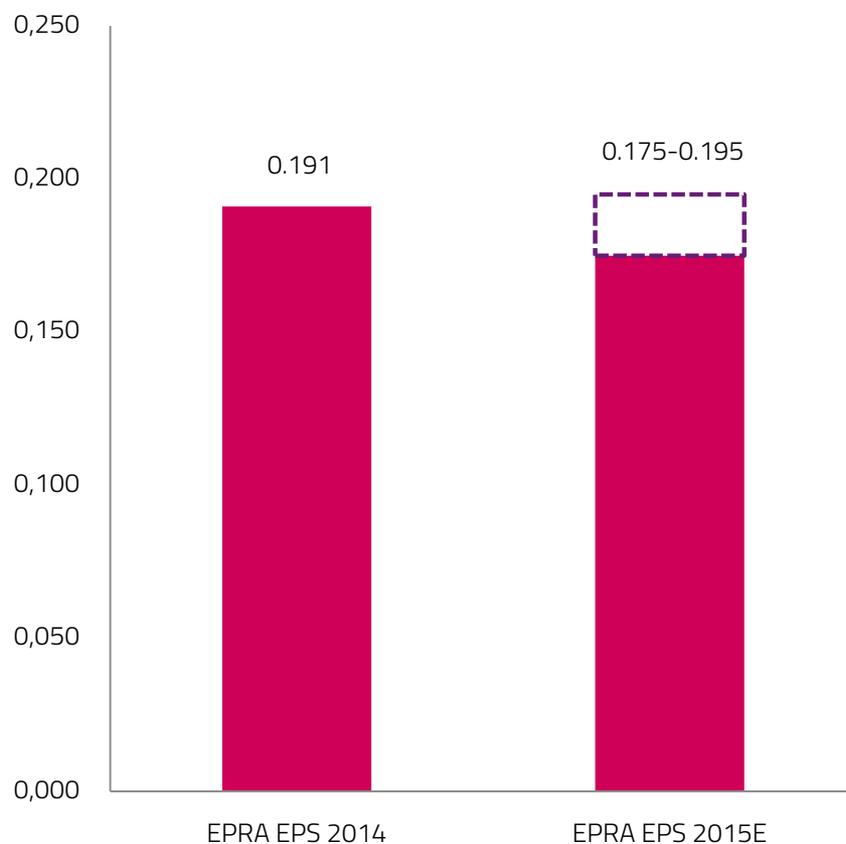


EPRA Earnings



- EPRA Operating profit      EUR (-8) to 0 million
- EPRA Earnings              EUR 6 to 14 million
- EPRA EPS (basic)         EUR 0.175–0.195

# Outlook 2015

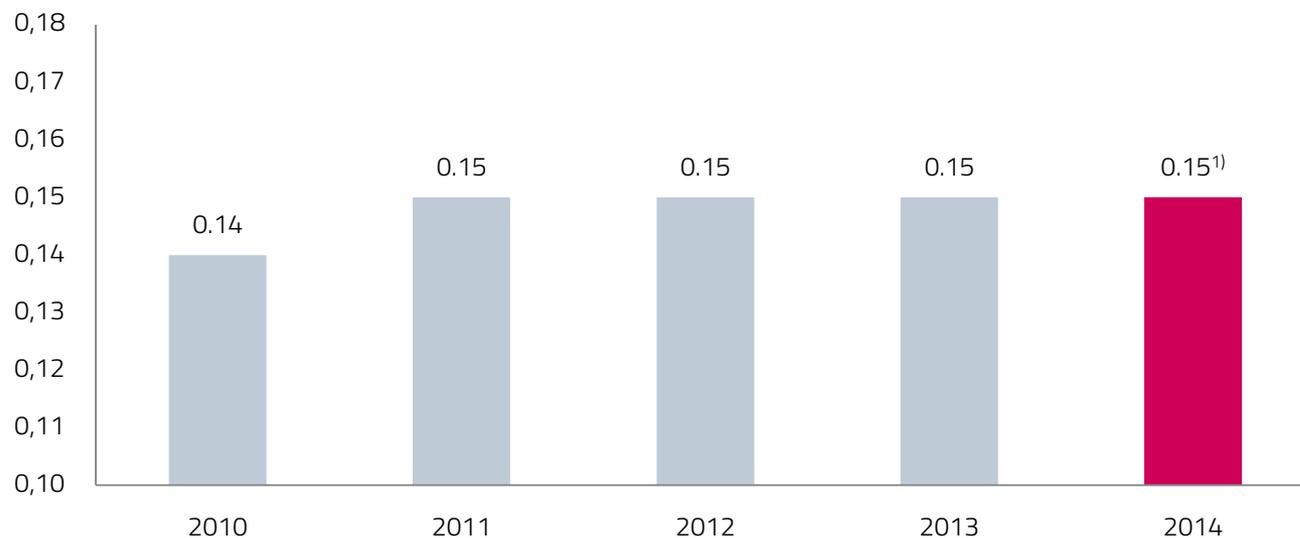


- + Positive like-for-like NRI growth
- + Decreased financing expenses
- Higher share count
- Short-term impact of ongoing (re)developments
- Full-year impact of non-core disposals

# Dividend per share

- Proposal by Board of Directors:
  - EUR 0.15 per share return of equity from invested unrestricted equity fund
- Represents a dividend yield of approx. 4.9% (based on current share price)
- Payment on 30 March 2015

Dividend/equity return distribution  
EUR per share



<sup>1)</sup> Proposal by Board of Directors



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